

IHSA 81-033

SECRET**WORKING PAPER**

26 October 1981

MEMORANDUM FOR: Members, Continuity and Contingency
Working Group

FROM:

Chairman

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SUBJECT: Working Group Information

1. Background

As you are aware, the Office of the IHSA has requested your participation in a 2-3 week effort to help them identify the direction the Agency should follow relative to the availability and reliability of IH systems that will be supported in the '85-'89 time frame.

The IHSA has been directed to develop a strategic plan for the Agency's IH systems by the end of August 1982. To accomplish this task within the given time constraints, they have devised a four phase approach. In the first phase (our phase) a series of user oriented working groups will discuss and clarify the goals or objectives of IH from their perspective. The second phase will require other working groups, consisting primarily of IH providers, to address how the goals identified in Phase one might be implemented given technical, space, budgetary and other resource realities. Phase three and four concern themselves with preparing the draft and final versions of the Plan. A schedule for development of the Plan is attached for your information.

2. IHSA Point Papers

The IHSA has prepared two discussion papers that we can use as "strawmen" to focus our views and structure our product. In addition to background information provided, there are a number of specific questions found in both the overview and robustness point papers which will require our response. Since our time is very limited, please give as much thought to these questions and goals as you can prior to our initial gathering

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on the 2nd and 3rd of November. If you can address the quantitative questions early on, so much the better. If you are disposed to committing some of your thoughts to paper for group consideration, please do so.

3. Some Guidelines

a. The time frame for goal implementation is 1985 through 1989. It is assumed that any resources to significantly alter the current plans for IH enhancements would not be available until the FY-85 budget.

b. Our focus should be on requirements and needs, not solutions or implementations.

c. The basic theme of our discussion is simply: What is the magnitude of the dependence that Agency users will place on IH services in the late 80's? Stated differently--At what point does the unavailability of an IH service seriously impact an intelligence function?

d. Recommending changes to the functional capabilities of existing systems is not our concern.

e. We should avoid 'general goodness' suggestions such as commonality and interoperability. These are givens in any IH architectural plan.

f. In addition to the questions and goals posed in the attached point papers. I would welcome any additional topics that you or your components would like addressed.

4. Briefings

We have arranged for a number of tutorial briefings during the first two days to hopefully bring everyone up to speed on the current status, problems and any planned improvements in the availability of the major IH systems. Topics and speakers are listed in the attached schedule. If there are other subjects that you feel would be beneficial to present to the group, please advise or myself.

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5. Reference Material

As you can ascertain from the listing attached, there are a number of existing documents which have some relevance to the issue of continuity and contingency. The overview point paper briefly summarizes what we have been able to assemble from these sources. Copies of any of the reference documents may be acquired by calling [redacted] Copies will also be available during the working group deliberations.

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6. I look forward to an informative and productive association. If you have any questions prior to the 2nd, please call [redacted]

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Attachments:
As Stated

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